

<b>1</b>	<b>Expertise</b>	Social & Community Development Expert			
<b>2</b>	<b>Name of Firm</b>	Institute for Housing and Urban Development Studies			
<b>3</b>	<b>Name of Expert</b>	Manjunath Sadashiva			
<b>4</b>	<b>Date of Birth</b>	July 10 <sup>th</sup> , 1968			
<b>5</b>	<b>Education</b>	2008, PhD awarded Dr. rer.pol. Faculty of Spatial Planning. Department of Spatial Planning in Developing Countries. Technical University Dortmund, Germany. Theme: Effects of Civil Society on Urban Planning and Governance, the Case of Mysore, India.			
		2001, Post Graduate Diploma in Regional Development Planning & Management. Department of Spatial Planning in Developing Countries. Technical University Dortmund, Germany.			
		1997, Post Graduate Diploma in Urban Management & Local Economic Development. Institute of Housing & Urban Development Studies (IHS), Rotterdam, The Netherlands.			
		1992, Masters of Arts Degree in Psychology, Faculty of Psychology, Bangalore University, India.			
<b>6</b>	<b>Membership In Professional Associations</b>	Transformation Thinkers Group, Bertelsmann Foundation, Germany. IHS Alumni International, Rotterdam, The Netherlands.			
<b>7</b>	<b>Other Training</b>	2003, "The Principle of Subsidiarity and Public Services", a study tour cum training in Berlin and Stuttgart. Friedrich Naumann Stiftung, Germany.			
		2002, Capacity Building Programme for Effective Public Advocacy. National Centre for Advocacy Studies, India.			
		1998, Innovations in Local Government", an inter-country study and exchange programme between the Indian and Sri Lankan partners of Friedrich Naumann Stiftung and the Colombo Municipal Corporation at Colombo, Sri Lanka.			
<b>8</b>	<b>Countries Of Work Experience</b>	India, South Africa, Germany, The Netherlands, and Romania			
<b>9</b>	<b>Languages</b>	Languages	Speaking	Reading	Writing
		English	Excellent	Excellent	Excellent
		Hindi	Excellent	Excellent	Excellent
		German	Good	Good	Fair
		Romanian	Fair	Fair	Fair
<b>10</b>	<b>Employment record</b>				
	<b>From 2016</b>	<b>To:</b> Present			
	<b>Employer:</b>	Institute of Housing & Urban Development Studies, Rotterdam, The Netherlands			
	<b>Position Held</b>	Associate			
	<b>From: 2015</b>	<b>To:</b> Present			
	<b>Employer:</b>	Children's Movement for Civic Awareness (CMCA India)			
	<b>Position Held (Pro bono &amp; Remote):</b>	Advisor – Policy research & advocacy; Impact evaluation; and Capacity development.			
	<b>From: 2011</b>	<b>To:</b> 2015			
	<b>Employer:</b>	Children's Movement for Civic Awareness (CMCA India)			

	<b>Position Held:</b>	Executive Director with direct responsibility for Policy research & advocacy; Impact evaluation; Capacity development; Programme Development; Results-based management; and Financial & personnel management.
	<b>From:</b> 2009	<b>To:</b> 2011
	<b>Employer:</b>	CIVICUS: World Alliance for Citizen Participation, Johannesburg, South Africa
	<b>Position Held:</b>	Programme Consultant & Lead Researcher, Participatory Governance.
	<b>From:</b> 2009	<b>To:</b> 2010
		Institute for Housing & Urban Development Studies, Rotterdam, The Netherlands
		Visiting Lecturer for "Managing Urban Governance" module of the International Masters Course on Urban Management.
	<b>From:</b> 2008	<b>To:</b> 2009
	<b>Employer:</b>	Public Affairs Centre, Bangalore, India
	<b>Position Held:</b>	Joint Director & Head of Citizen Action Support
	<b>From:</b> 1996	<b>To:</b> 2004
	<b>Employer:</b>	Public Affairs Centre, Bangalore, India
	<b>Position Held:</b>	Senior & Chief Programme Officer
	<b>From:</b> 1992	<b>To:</b> 1996
	<b>Employer:</b>	CIVIC Bangalore, India
	<b>Position Held:</b>	Coordinator
<b>11.</b>	<b>Work Undertaken:</b>	
	<b>Project Name</b>	<b>YUVA NAGARIK METER: A Policy Research Study of Democratic Citizenship Attributes among Youth in Urban India</b>
	<b>Year</b>	2013-2015
	<b>Location</b>	Indian State Capitals of Bangalore, Mumbai, New Delhi, Chennai, Kolkatta, Ahmedabad, Jaipur, Lucknow, Bhopal, Guwahati, and Patna
	<b>Client</b>	CMCA India
	<b>Position Held</b>	Head - Policy Research & Advocacy
	<b>Activities Performed</b>	Literature review; concept development; research design, sampling and instrumentation – qualitative and quantitative; selection of research partners; constitution and coordination of expert panel; project monitoring; data analysis and interpretation; final report of the research findings; and national media release of the findings and dissemination.
	<b>Project Name</b>	<b>Dialogues: Transforming Citizenship Education and Empowering Youth in India</b>
	<b>Year</b>	2015 and ongoing
	<b>Location</b>	Bangalore & Mumbai, India
	<b>Client</b>	CMCA India
	<b>Position Held</b>	Head - Policy Research & Advocacy
	<b>Activities Performed</b>	Policy advocacy strategy development; overall conceptual leadership and supervision of two dialogue events in Mumbai and Bangalore with diverse stakeholders to formulate policy recommendations for revitalizing education for democratic citizenship in India; and advocacy meetings with National Council for Education Research & Training, Union Ministry of Human Resource Development and Department of Primary & Secondary Education, Government of Karnataka.

<b>Project Name</b>	<b>Institutionalization of Results Based Management tool for programme planning, monitoring and implementation</b>
<b>Year</b>	2011 to 2014
<b>Location</b>	Indian cities of Bangalore, Mumbai, Nagpur, Mysore, Hubli-Dharwad, Trivandrum, and Hosur and 30 villages across four districts of Karnataka state.
<b>Client</b>	CMCA India
<b>Position Held</b>	Head - Programme Management
<b>Activities Performed</b>	Development of Results-based Management plans for Civic Club Programme in secondary schools along with monitoring plans and development of output and outcome indicators; and capacity strengthening of programme coordinators across cities in Results-based Management approach through training and development of knowledge resources.
<b>Project Name</b>	<b>Institutionalization of a system for evaluating behavioural impacts of the Civic Club Programme on participating students</b>
<b>Year</b>	2012 -2015
<b>Location</b>	Indian cities of Bangalore, Mumbai, Nagpur, Mysore, Hubli-Dharwad, Trivandrum, and Hosur and 30 villages across four districts of Karnataka state.
<b>Client</b>	CMCA India
<b>Position Held</b>	Head - Impact Evaluation
<b>Activities Performed</b>	Designing and operationalizing pre and post intervention quantitative surveys and qualitative studies to capture impact outcomes of CMCA's democracy education interventions among participating students and institutions; and Institutionalizing an innovative impact evaluation methodology including outcome mapping, indicator development, instrumentation, field operations and analysis.
<b>Project Name</b>	<b>Participatory School Profiling: An Audit of Educational Entitlements by and for Students in Government Owned High Schools</b>
<b>Year</b>	2012 - 2013
<b>Location</b>	Bangalore, India
<b>Client</b>	Sir Ratan Tata Trust
<b>Position Held</b>	Head - Programme Management
<b>Activities Performed</b>	Concept development; proposal preparation; project planning; developing audit instruments and advocacy strategy; training of community volunteers; analysis of audit data; final project report
<b>Project Name</b>	<b>Second Round of Regional Civil Society Skills Building for Participatory Governance in Middle East &amp; North Africa, Latin America and, South and South East Asia</b>
<b>Year</b>	2009 to 2011
<b>Location</b>	Johannesburg, South Africa/ the countries covered were: Mexico, Nicaragua, El Salvador and Guatemala in Central America; Egypt, Yemen, Jordan, West Bank Gaza and Lebanon in Middle East & North Africa; Cambodia, India, Bangladesh, Nepal, Sri Lanka, the Philippines and Indonesia in South and South East Asia.
<b>Client</b>	United Nations Democracy Fund
<b>Position Held</b>	Programme Consultant, CIVICUS: World Alliance for Citizen Participation
<b>Activities Performed</b>	Client and grant management; project monitoring; financial management; support to implementing NGOs; partnership management; co facilitation of training and learning events such as "Global Sharing and Learning Event on Participatory Governance" for members of civil society organizations from Ghana, India, Brazil, Argentina, and Bangladesh held in Johannesburg; and

		final narrative report.
	<b>Project Name</b>	<b>Participatory Governance Exchange: A CIVICUS Online Platform for Global Community of Practice</b>
	<b>Year</b>	2009 to 2011
	<b>Location</b>	Johannesburg, South Africa
	<b>Client</b>	Irish Aid, IBIS, and Common Wealth
	<b>Position Held</b>	Lead Researcher & Community of Practice Manager
	<b>Activities Performed</b>	Researching, editing and authoring participatory governance and social accountability tools such as appreciative inquiry summits, social audits, pre-election voter awareness campaigns, stakeholder surveys, access to information monitoring, CRINIS -transparency in political financing and social contracts for political accountability; management of the online platform and coordination of the community of practice .
	<b>Project Name</b>	<b>CIVICUS World Assembly: Workshop on the Criticality of Participatory Governance Approaches in Achieving Economic Justice</b>
	<b>Year</b>	2010
	<b>Location</b>	Montreal, Canada
	<b>Client</b>	CIVICUS: World Alliance for Citizen Participation
	<b>Position Held</b>	Programme Consultant
	<b>Activities Performed</b>	Concept, design and co-facilitation of the workshop
	<b>Project Name</b>	<b>International Masters on Urban Management &amp; Development</b>
	<b>Year</b>	2009-2010
	<b>Location</b>	Rotterdam, The Netherlands
	<b>Client</b>	Institute for Housing & Urban Development Studies
	<b>Position Held</b>	Visiting Lecturer
	<b>Activities Performed</b>	Design and delivery of course module on “managing urban governance”
	<b>Project Name</b>	<b>Community Monitoring and Audit of Prime Minister’s Rural Road Programme</b>
	<b>Year</b>	2008 to 2009
	<b>Location</b>	Karnataka and Orissa , India
	<b>Client</b>	National Rural Roads Development Authority, Union Government of India
	<b>Position Held</b>	Project Leader
	<b>Activities Performed</b>	Project conception, proposal and plan; development of community audit tools; training of implementing NGOs; project implementation and monitoring; analysis of audit data and final project report.
	<b>Project Name</b>	<b>Social Audit of National Rural Employment Generation Act 2005</b>
	<b>Year</b>	2008 to 2009
	<b>Location</b>	Bangalore & Gulbarga, India
	<b>Client</b>	Ministry of Rural Development & Panchayat Raj, Government of Karnataka
	<b>Position Held</b>	Project Leader
	<b>Activities Performed</b>	Project conception, proposal and plan; client management; development of community audit tools; training of implementing NGOs; project implementation and monitoring; analysis of audit data and final project report.
	<b>Project Name</b>	<b>Empowering the Cutting Edges – Strengthening Civic Engagement in Development Interventions</b>

<b>Year</b>	2008 to 2011
<b>Location</b>	Bihar, Orissa and Chattisgarh states of India
<b>Client</b>	HIVOS Netherlands- South Asia Regional Office
<b>Position Held</b>	Project Leader
<b>Activities Performed</b>	Project conception, proposal and plan; client management; development of community audit tools; training and capacity building of implementing NGOs; project implementation and monitoring; project interim report.
<b>Project Name</b>	<b>National Audit of the Compliance to Suo Motu Provisions of Right to Information Act 2005</b>
<b>Year</b>	2008 to 2009
<b>Location</b>	Bangalore, India
<b>Client</b>	Public Affairs Centre, India
<b>Position Held</b>	Project Leader
<b>Activities Performed</b>	Project conception, proposal and plan; development of community audit tools; training of implementing NGOs; project implementation and monitoring; analysis of audit data and final project report; Dissemination of the research findings.
<b>Project Name</b>	<b>Right to Information in South Asia: A Capacity Building Workshop for CSOs from India, Nepal, Pakistan, Bangladesh and Sri Lanka</b>
<b>Year</b>	2008
<b>Location</b>	Bangalore, India
<b>Client</b>	Public Affairs Centre, India
<b>Position Held</b>	Head -Citizen Action Support
<b>Activities Performed</b>	Workshop design and facilitation
<b>Project Name</b>	<b>Research Study on the Effects of Civil Society Organizations on Urban Planning and Governance: The Case of Mysore, India</b>
<b>Year</b>	2004 -2008
<b>Location</b>	Dortmund, Germany/Mysore, India
<b>Client</b>	Evangelische Entwicklungsdienst (EED), Germany
<b>Position Held</b>	Lead Researcher
<b>Activities Performed</b>	Literature review; research design, sampling and development of research instruments; data collection and analysis of a quantitative survey on the empowering effects of civil society associations on their members; case studies to document effects of civil society groups on urban policy making and decision making processes; final report compilation.
<b>Project Name</b>	<b>Capacity Building of Civil Society Organizations in Participatory Governance</b>
<b>Year</b>	2002- 2004
<b>Location</b>	Mangalore, Bijapur and Gulbarga districts of Karnataka, India
<b>Client</b>	Public Affairs Centre
<b>Position Held</b>	Chief Programme Officer
<b>Activities Performed</b>	Strategy development; selection of local civil society organizations; design of and capacity development workshops for representatives of selected civil society groups; preparation of training manuals; evaluation of impacts and final report
<b>Project Name</b>	<b>Community Action Research: Audit of the Karnataka Right to Information Act</b>
<b>Year</b>	2003
<b>Location</b>	Bangalore, India
<b>Client</b>	Public Affairs Centre
<b>Position Held</b>	Chief Programme Officer
<b>Activities Performed</b>	Selection of local civil society organizations; design of and capacity

		development workshops for representatives of selected civil society groups; preparation of training manuals; project monitoring; analysis of the audit data and presentation of the findings to public authorities; media dissemination and final report.
	<b>Project Name</b>	<b>Water Festival: Eliciting Voices of Youth in Sustainable Management of Urban Water Resources</b>
	<b>Year</b>	2002
	<b>Location</b>	Bangalore, India
	<b>Client</b>	Goethe Institute
	<b>Position Held</b>	Chief Programme Officer
	<b>Activities Performed</b>	Concept and strategy development and overall supervision of project activities
	<b>Project Name</b>	<b>Impact of Information Flows on Decentralized Governance in a Multilevel Institutional Arrangement - A Case of Karnataka - India</b>
	<b>Year</b>	2001
	<b>Location</b>	Dortmund, Germany
	<b>Client</b>	Evangelische Entwicklungsdienst (EED)/Technical University of Dortmund, Germany
	<b>Position Held</b>	Researcher
	<b>Activities Performed</b>	Literature Survey, research framework, secondary data collection and analysis, and final report.
	<b>Project Name</b>	<b>Capacity Building of Plan International-India Staff on Environment and Natural Resource Management</b>
	<b>Year</b>	1999
	<b>Location</b>	Bangalore, India
	<b>Client</b>	Plan-Netherlands /Institute for Housing and Urban Development Studies
	<b>Position Held</b>	Consultant
	<b>Activities Performed</b>	Logistics coordination and co facilitation of the capacity development workshop
	<b>Project Name</b>	<b>Community Monitoring of ADB funded Arterial Road Development Programme</b>
	<b>Year</b>	1999
	<b>Location</b>	Bangalore, India
	<b>Client</b>	Department of Science & Technology, Government of Karnataka
	<b>Position Held</b>	Project Leader
	<b>Activities Performed</b>	Concept development; preparation of monitoring tools and resources; project coordination and execution; and final report.
	<b>Project Name</b>	<b>Strengthening Civic participation: Promoting Informed Choices and Transparency in Elections to urban local, provincial and national governments</b>
	<b>Year</b>	1996 to 1999
	<b>Location</b>	Multiple locations in Karnataka, India
	<b>Client</b>	Public Affairs Centre/ National Foundation for India
	<b>Position Held</b>	Senior Programme Officer
	<b>Activities Performed</b>	Concept and strategy development; preparation of tools for community based organizations (CBOs) interface with candidates in the fray; training of participating CBOs and CSOs; multi-media dissemination of candidates' poll antecedents to voters; and organized a national conference in 1999 on "Civil

		Society Interventions in the Electoral Processes”, bringing together likeminded civil society organizations to develop a national agenda for electoral reforms.
	<b>Project Name</b>	<b>Promoting Civic Engagement:: The SWABHIMANA Initiative (Self - dignity), A City Government-Community Partnership Forum</b>
	<b>Year</b>	1996 to 2000
	<b>Location</b>	Bangalore, India
	<b>Client</b>	Public Affairs Centre/Bangalore City Municipal Corporation
	<b>Position Held</b>	Senior Programme Officer
	<b>Activities Performed</b>	Conceptual, coordination and documentation support to the forum; and strengthening capacity of community based organizations to participate effectively in the forum.
	<b>Project Name</b>	<b>The Bangalore Urban Forum</b>
	<b>Year</b>	1994 to 1996
	<b>Location</b>	Bangalore, India
	<b>Client</b>	United Nations Economic & Social Commission for the Asia and Pacific (UN ESCAP)
	<b>Position Held</b>	Coordinator
	<b>Activities Performed</b>	Coordination of the Bangalore Urban Forum activities and contribution to a Regional Consultation on “Urban Forums as Mechanisms for Urban Planning and Policy Making” organized by UNESCAP at Bangkok in 1995
	<b>Project Name</b>	<b>Promoting Empowered Urban Local Governments in Karnataka: Advocating Compliance to the 74<sup>th</sup> Constitutional Amendment Act</b>
	<b>Year</b>	1993 to 1996
	<b>Location</b>	Bangalore, India
	<b>Client</b>	CIVIC/ Goethe Institute
	<b>Position Held</b>	Coordinator
	<b>Activities Performed</b>	Set up meetings with legislators and government functionaries; preparation of campaign materials for public dissemination; organization of a public hearing (Town Hall Meeting) to mobilize public opinion; organization of a national seminar of eminent experts and civil society leaders, “Seventy Fourth Constitutional Amendment Act 1992: Issues, Problems and Constraints in Decentralization of Urban Local Governments in India”, to draw-up policy recommendations and creation of a pressure group.
	<b>Project Name</b>	<b>Promoting Citizen Participation in Sustainable Urban Transport Policy</b>
	<b>Year</b>	1993 to 1996
	<b>Location</b>	Bangalore, India
	<b>Client</b>	UN ESCAP/Goethe Institute
	<b>Position Held</b>	Coordinator
	<b>Activities Performed</b>	Set up meetings with government functionaries and transportation experts; preparation of campaign materials for public dissemination; organization of a public hearing (Town Hall Meeting) to mobilize public opinion; organization of a citizen perspective building workshop on “ Effective Urban Public Transportation System in Bangalore” involving eminent experts and civil society leaders to draw-up policy recommendations and creation of a pressure group.
<b>12.</b>	<b>Relevant Publications</b>	
	<p><b>Main publications</b></p> <ul style="list-style-type: none"> <li>• Sadashiva, M. (2015) Where Young India Stands on Democratic Citizenship: Highlights from CMCA’s National Study of Democratic Citizenship Attributes among Adolescents and Youth in</li> </ul>	

	<p>Urban India, CMCA India.</p> <ul style="list-style-type: none"> <li>• Sadashiva, M. (2010). Revitalizing Democracy and Participation in India: Recent National Policy Initiatives. Bertelsmann Foundation, Germany.</li> <li>• Sadashiva, M. &amp; Balakrishnan, S. (2004). Civic Engagement for Better Governance: A Guide to Good Practices from India. Public Affairs Centre, India</li> <li>• Sadashiva, M. (2001). "Impact of Information flows in the multilevel decentralized planning in Karnataka, India". A research paper. SPRING Programme, University of Dortmund, Germany;</li> <li>• Sadashiva, M. Josephine, J. and Bhaskar, V. (2001). Civic Club programme for democratic values and active citizenship: A Guide for Teachers as in-school Facilitators. Public Affairs Centre, India.</li> <li>• Justo, C.E.G &amp; Sadashiva, M (1999). "Citizen's Guide to Monitoring the Quality of Roads": Public Affairs Centre, India</li> <li>• Gopakumar, K. Sadashiva, M. and Srinath, M .M. (1998). Avoidable Discretion – A Study of the Member of Parliament Local Area Development Scheme. Public Affairs Centre, Bangalore;</li> <li>• Sadashiva, M. (1997). The Role of Citizen-Local Government Interactive Forums in Planning, Management and Development of Bangalore – the case of Swabhimana. A research paper. Institute of Housing and Urban Development Studies, Rotterdam, the Netherlands;</li> <li>• Sadashiva, M. (1997). "Stimulating Informed Choices in Elections to Bangalore Municipal Corporation": A monograph. Public Affairs Centre. Bangalore.</li> </ul> <p><b>Conference presentations</b></p> <ul style="list-style-type: none"> <li>• Sadashiva, M. <i>India's Youth: A Demographic Dividend or a Democratic Disaster</i>. TEDX-BIT Talk. Bangalore, India. April 2015.</li> <li>• Sadashiva, M. <i>A Life Skills Approach to Development of Democratic Citizenship among Youth</i>. International Conference on Education for Democratic Citizenship. Moroccan Center for Civic Education. Marrakesh, Morocco. March 2014.</li> <li>• Sadashiva, M. <i>CMCA's Model of Sustainability and Citizenship Education</i>. International Workshop on Scientific Mediation on Water. French Consulate in USA. Chicago, USA. April 2013.</li> <li>• Sadashiva, M. <i>CIVICUS Participatory Governance Exchange –Creating a Global Community of Practice</i>. Transformation Thinkers Conference. Bertelsmann Foundation. Steinhoeftel, Germany. November 2010.</li> <li>• Sadashiva, M. <i>Taking Stock of Political Participation – Perspectives from India</i>. Reinhard Mohn Prize 2011 International Workshop on Vitalizing Democracy through participation. Bertelsmann Stiftung. Berlin, Germany. June 2010.</li> </ul>
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**12. Certification:**

I, the undersigned, certify that to the best of my knowledge and belief, this CV correctly describes me, my qualifications, and my experience. I understand that any wilful misstatement described herein may lead to my disqualification or dismissal, if engaged.

Date: 15 June 2016

[Signature ]

Day/Month/Year